

2010 – 2012 Synod Budgets

As approved by Synod Convention - April, 2010

Column A/Column B budgets

- The approved budget for 2010 and the proposed budgets for 2011 and 2012 are all closely patterned after our 2009 budget, with the exception of the inclusion of our new Young Adult Ministry Program, which is described in more detail below.
- Starting in 2009, we have divided the budgets into Base Budget (“Column A”), and Additional Budget (“Column B”). The idea is that Column A represents the Synod’s firm commitment to program expenditures, regardless of revenue actually received (within reason.) Column B represents the additional program expenditures that the Synod will make only if the necessary revenues are received to support these expenditures.
- We are intentionally budgeting for modest surpluses each year: \$7,500 in 2010, \$7,000 in 2011, and \$7,600 in 2012. These surpluses are used as a mechanism to fund Mission as Hope New Program Initiatives (75%) and our contingency reserve (25%). See below for further details.

Congregational Benevolence and National Church Benevolence

- We are not forecasting any increase in congregational benevolence in 2010-2012. No pie-in-the-sky here. Column A congregational benevolence represents about 95% of 2009’s actual congregational benevolence, with the balance in Column B.
- Note that the Column B congregational benevolence matches exactly the Column B National Church benevolence. We have committed to the National Church that we will pay their Column B benevolence to the extent that it is received by us as Column B congregational benevolence. This protects the Synod from the risk of an unmanageable deficit caused by unanticipated congregational benevolence decreases. This risk is essentially passed along to the National Church. This is not a “satisfactory” solution. Rather, it is the “least unsatisfactory” solution available to us. We plan to build up our contingency reserve over the years, using 25% of our annual surpluses. As we do so, we start to shift the Column B National Church benevolence back into Column A. Once we have a sufficient contingency reserve, we can move all National Church benevolence into Column A.

Mission as Hope

- Our total forecast for Mission as Hope is based on our 2009 actual receipts. Column A represents about 90% of our total forecast. Column B represents the balance. Because Mission as Hope is still a new appeal, we are slightly more conservative in the Column A/Column B split than we are with congregational benevolence.
- Mission as Hope Appeal donations are used to fund existing programs, as well as new program initiatives. Each year, we take 75% of our projected surplus, for spending in the following year on Mission as Hope New Program Initiatives. This ensures that we only spend money we have actually received. It also forces us to make sure we honour our commitment to Mission as Hope donors that a portion of the funds be used for new projects. In 2009, \$19,559 was allocated to the Mission as Hope New Program Initiatives, which is available to be spent in 2010.

Young Adult Ministry Program

- In March, 2010, Synod Council approved a new program for Young Adult Ministry. It has authorized up to \$143,000 for this program, to be spent between 2010 and 2014. The program includes a 3 year term call for a new half-time staff position for the Synod: Young Adult Ministry Facilitator, with the appropriate compensation and travel budgets. It also includes the 2010 through 2013 Campus Ministry initiatives that were formerly part of the Mission Committee's mandate and budget.
- Sources of funding for the program are as follows:

○ Young Adult Ministry restricted fund:	\$50,000
○ Grant from MNO Foundation:	\$60,000
○ Existing Column A Synod budget lines (formerly under Mission Committee):	\$19,500
○ Existing Column B Synod budget lines (formerly under Mission Committee):	\$13,500
○ Total Funding	\$143,000
- As with all programs, the Column B spending will take place only if firm funding is secured.
- The approved budgets reflect this new program. This results in the following significant changes from the 2009 budget:
 - Staff Compensation and Staff Travel are both increased to reflect the new staff position.
 - Campus Ministry expenditures, formerly part of the Mission Committee budget, have been moved to a new "Young Adult Ministry Program" line item in the expenditure budget.
 - The balance of the Mission Committee budget is all Column A funding, which gives them more certainty of funding from 2010 to 2012.
 - The "bottom line" is not impacted, because new firm funding has been identified for all new aspects of the program.